



# Shin Kong Financial 新光金控

八月份營業收入說明會 Aug. 2005 Earnings Update

Sep.16, 2005



# 2005年8月子公司資產分析



	2005年	2004年	成長率
新光金控	\$ 10, 346. 18	\$8, 804. 24	17. 51%
新光人壽	9, 267. 28	7, 884. 68	17. 54%
新壽証券	92.06	88.02	4.59%
新壽保經	0.50	0.28	78. 57%
新昕投信	3. 22	3.07	4.89%
新光銀行	951.34	732.34	29. 90%



# 2005年1~8月營業收入分析



單位: 億元

	2005年	2004年	成長率
新光金控	\$ 71.07	\$ 40.29	76.40%
新光人壽	1, 631. 09	1, 453. 06	12. 25%
新壽証券	3.65	4.01	-8.97%
新壽保經	1.25	0.68	82.78%
新昕投信	0.50	_*	_
新光銀行	20.24	17. 55	15.33%

\*新昕投信2004年1-8月份營業收入為424.7萬元

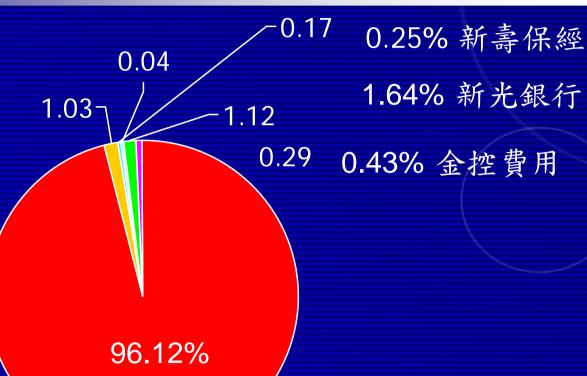


## 2005年1~8月子公司盈餘分析



新昕投信 0.05%

新壽証券1.51%



新光人壽

累計盈餘合計金額:NT\$68.15億元

65.50







市場佔有率: 9% (累計至七月底)	<u>2005</u>		<u>200</u>	4	YoY Growth
傳統壽險 個人傷害、健康、意外	\$107.8	34.1%	\$67.6	22.2%	59.4%
及其他	\$21.8	6.9%	\$22.4	7.4%	-2.7%
投資型保險	<u>\$71.6</u>	22.6%	<u>\$27.5</u>	9.0%	160.7%
小計	\$201.1	63.6%	\$117.5	38.6%	71.2%
利率變動型年金 /壽險	<u>\$114.8</u>	<u>36.4%</u>	<u>\$187.3</u>	<u>61.4%</u>	<u>-38.7%</u>
合計	\$316.0	100%	\$304.8	100%	3.7%



# 2005年1~8月總保費收入分析



市場佔有率: 10.9% (累計至七月底)	200	<u>5</u>	<u>200</u>	4	YoY Growth
傳統壽險 個人傷害、健康、意	\$678.0	66.9%	\$615.8	63.4%	10.1%
外及其他	\$144.2	14.2%	\$139.1	14.3%	3.7%
投資型保險	<u>\$76.1</u>	<u>7.5%</u>	<u>\$27.4</u>	<u>2.8%</u>	<u>177.8%</u>
小計	\$898.3	88.6%	\$782.3	80.5%	14.8%
利率變動型年金/壽險	<u>\$114.9</u>	<u>11.4%</u>	<u>\$189.4</u>	<u>19.5%</u>	<u>-39.3%</u>
合計	\$1,013.2	100%	\$971.7	100%	4.3%



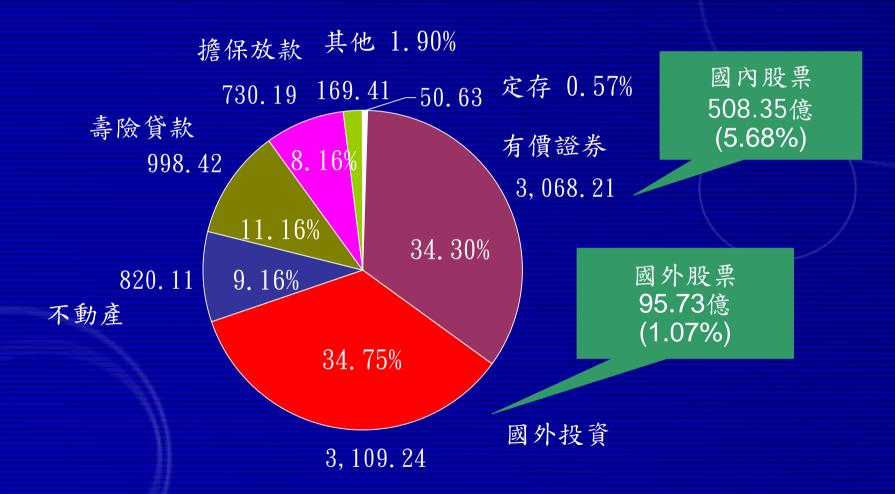
# 新光人壽-2005年1~8月營業收入分析

	項		目			期間	94年度	93年度	增減金額	增減比率 %
		_	次	保	費	累	231.50	264.19	(32.69)	-12.37%
	保	二	次	保	費	Α,	692.29	667.46	24.83	3.72%
答	費 收	專	體		險	計	7.85	7.39	0.45	6.11%
業	入	意	外		險	至	4.75	5.19	(0.44)	-8.43%
		小			計		936.39	944.24	(7.84)	-0.83%
收	投資	型	商品	收	益	八	91.73	30.06	61.67	205.14%
入	保險	業	務	收	入	月	248.04	231.96	16.08	6.93%
	資 金	運	用	收	益	14	354.94	246.80	108.14	43.82%
	合				計	底	1,631.09	1,453.06	178.04	12.25%









總投資金額:NT\$8,946.21億元



## 新光銀行-2005年8月營運資訊



單位: 億元	2005.8	2004.8
存款	\$823.14	\$669.50
放款	\$674.24	\$535.89
存放比率	81.91%	80.04%
存放利差	2.43%	2.10%
逾期放款	\$16.23	\$13.78
逾期放款比率	2.04%	3.36%
備抵呆帳覆蓋率	52.35%	32.84%
資本適足率	14.84%*	10.73%**
*係自結數,尚未經會計師簽證		
**經會計師簽證基準日為93年12月31日		





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## 誠泰銀行-2005年8月營運資訊



單位: 億元	<u>2005.8</u>	<u>2004.8</u>
存款	\$1,968.45	\$1,851.49
放款	\$1,426.19	\$1,334.47
存放比率	79.33%	81.12%
存放利差	3.47%	3.60%
逾期放款	\$45.51	\$54.99
廣義逾期放款比率	3.19%	5.05%
資本適足率	9.69%*	9.2%*
盈餘 (1~8月,2005)	\$14.40	
總資產	\$2,425.57	\$2,333.75
營業收入	\$85.00	\$75.85
*係分別為94.6.30及93.6	.30之數字	





### **APPENDIX**

**Merger Synergies with Macoto** 





This presentation and the presentation materials distributed herewith include forward-looking statements. All statements, other than statements of historical facts, that address activities, events or developments that Shin Kong Financial Holding Company ("Shin Kong FHC") and Macoto Bank ("Macoto") expect or anticipate will or may occur in the future (including but not limited to projections, targets, estimates and business plans) are forward-looking statements. Shin Kong FHC's and Macoto's actual results or developments may differ materially from those indicated by these forward-looking statements as a result of various factors and uncertainties, including but not limited to price fluctuations, actual demand, exchange rate fluctuations, market shares, competition, changes in legal, financial and regulatory frameworks, international economic and financial market conditions, political risks, cost estimates and other risks and factors beyond our control. In addition, Shin Kong FHC and Macoto make the forward-looking statements referred to herein as of today and undertakes no obligation to update these statements.







Price NT\$20.00Bn

NT\$28.20 per Macoto Bank share ("Macoto")

Consideration Paid 662MM Shin Kong FHC common shares

**Price / 2004 Book Value** 1.83x

Transaction Structure Share exchange between Shin Kong FHC

and Macoto

**Exchange Ratio** 1.0713 Macoto share per Shin Kong FHC

share

Anticipated Closing 3 October, 2005







- Significantly strengthens FHC's scale overall and in the banking business
  - 7<sup>th</sup> largest FHC with combined assets of NT\$1158.8bn
  - 11<sup>th</sup> largest non-government bank with combined assets of NT\$314bn
  - 7<sup>th</sup> largest credit card business with total 1.4MM cards in circulation
  - Approximately 8MM customer base
- Good fit with Shin Kong's existing operation
  - Enhances Shin King's consumer orientation
  - Expands our distribution footprint
    - 108 bank branches of which 50 in the greater Taipei area (limited overlap with existing SKB branches)
    - 322 sales points from SKL island-wide network
    - Approximately 25,000 SKL experienced agents

<sup>2</sup> Based on 2004 figures







#### ■ Sale of Insurance/ Wealth Management products through bank channels

- Currently approximately 60% of new premiums are sold through third party banks<sup>(1)</sup>
- SKB has contributed more than 5% of bancassurance business since Jan.
- Expect Macoto to capture reasonable share going forward<sup>(2)</sup>

#### ■ Sale of credit cards/ consumer finance products to Shin Kong Life customers

- Combined customer base of approximately 8MM
- Reduced marketing costs from consolidating credit card efforts

#### ■ Cost savings from bank consolidation

- Leverage Macoto's IT system
  - Savings of 2.5 years of development time and \$500MM investment
- Elimination of duplicated functions and consolidation of back-office / co-location
- Reduced funding cost / strengthened credit rating

#### **■ Intangible synergies**

- Improved brand perception of Macoto as part of the larger Shin Kong group
- Improved ability to retain management talent and employees



### **Integration Process**





#### **Phrase I- Preparation**

- Task force formation
- Integration planning
- IT planning
- Cross-selling

#### **Phrase II- Initial Implementation**

- Refined synergy calculation
- Harmonization of policies, products and practices

Phrase III- Full Implementation

- (1) Annual shareholders' meeting for SKFHC and Macoto Bank
- (2) Date of share swap. Pricing period: July 21 Sept. 2, 2005



### **Overall Integration Structure**



#### **Steering Committee**

- Chaired by Chairman Wu
- Members include Chairman, Presidents, and Directors from key SK Group companies

#### **PMO**

- Convener: President Cheng of SKFHC
- Deputy conveners:
  President Li and Hung of SKB & Macoto Bank

#### **Advisory Committee**

 Advisors from SKB, Macoto, and key SK Group companies

#### **Overall**

- CIS
- Organization Structure
- Operation Model
- etc

#### IT

- Hardware
- Software

#### HR

- HR system
- Compensation
- Other integration related issues, e.g., severance

#### **Business**

- Led by experienced VPs of SKB and Macoto Bank
- > 20 sub-groups







Unit: NTD million

		20	06	20	07	2008	
		Low	High	Low	High	Low	High
	Bancassrance	29	36	75	94	129	162
	Credit Life to Credit Card	6	12	16	33	23	46
	Credit Life to unsecured p. loan	0	1	1	2	1	2
	Credit Life to Cash Card	0	0	0	1	1	1
Cross-Selling	Mortgage Life	3	8	3	9	3	10
51555 55mm.g	Auto Life	0	1	0	1	0	1
	Travel Accident to Forex	1	2	1	2	1	2
	Credit Card			133	211	193	302
	Secutities accounts to bank customers	3	6	7	14	9	18
	Asset Management to bank customers	11	11	11	12	12	13
Funding Cost	Saving in sub-debt	7	8	79	101	79	101
r arraining deat	Saving in deposit rate	93	93	93	93	93	93
Operating Cost	Marketing Expense	150	170	150	170	150	170
-	Procurement	9	15	9	15	9	15
	Staff cost	40	60	40	60	40	60
	Office	5	10	10	20	10	20
Integration cost		(350)	(200)				

	2006	2007	2008	Three Year Total
Low		629	753	1,371
High	205	837	1,017	2,059



### Additional Benefits - Operational Improvement

#### **Preliminary Hypotheses on Key Improvement Areas**

Risk management

- Develop modern risk management practices
- Implement Basel II

Branch network productivity

Increase branch productivity

**Credit cards** 

- Increase utilization
- Control risk

Opportunities to increase profitability



Source: Banking Bureau, Central Bank, Boston Consulting Group

### Additional Benefits - Operational Improvement

